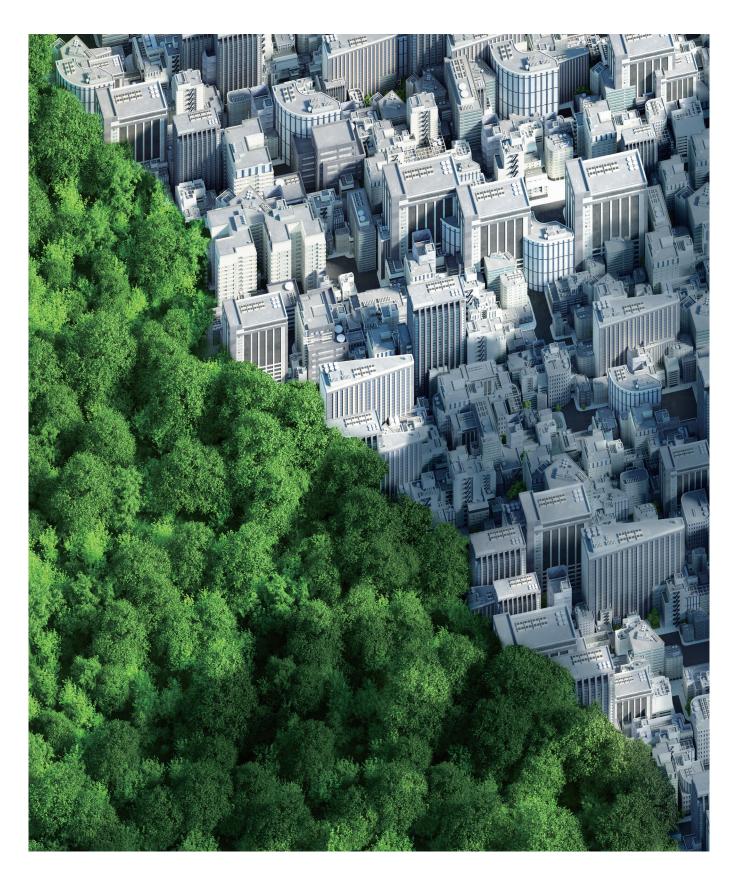
Company Brochure 2023



TBM

TBM stands for "Times Bridge Management."

We will create businesses that last for centuries,
and become a company that bridges the past, present, and future.

Message

LIMEX is a new material mainly made from limestone, that can become an alternative to plastic and paper. It can help save resources at high risk of depletion, such as oil, water, and forests, and help prevent global warming.

Since limestone is an abundant resource, LIMEX can be produced globally, leading to local production for a local consumption model.

We are also building a recycling model for LIMEX and plastic wastes to realize a circular economy.

Our goal is to realize a "Sustainability Revolution."

This revolution targets more than just solving environmental issues, but to give a positive change to economic gaps and poverty.

"Sustainability Revolution" is about realizing a sustainable future, in which the next generation can live peacefully and prosper on our beautiful planet.

Agricultural, industrial, and digital revolutions, that began in the latter half of the 20th century have changed how we live.

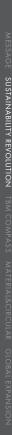
There has always been new value creation and innovation, that has enabled rapid development.

We will continue to drive innovation globally with "Technology x System x Values."

and take on the challenge of realizing a "Sustainability Revolution."



Founder CEO Nobuyoshi Yamasaki



SUSTAINABILITY REVOLUTION

Sustainability Revolution

TBM aims to become a top global player in the sustainability field
as an organization that continues to contribute to the happiness of humanity and the future
by realizing the "Sustainability Revolution."

TBM Pledge 2030

"TBM Pledge 2030" was set as an ambitious goal for the realization of TBM's mission:
"Bridging today and the future we want".

This is the pledge to articulate our out-of-the-box challenge not constrained by the common sense of today.

We believe backcasting from this pledge will allow us to accelerate our business.

Go Carbon Negative

We aim for more greenhouse gas emissions reduction than the amount we emit throughout our value chain.

Go Circular

We aim to collect and circulate 1 million tons of LIMEX and plastic, in 50 countries by 2030.

TBM Compass

"TBM Compass" is a guide that shows corporate philosophy, structured by Mission, Vision, and Values. It serves as a "compass" to prevent employees from getting lost in direction and to move forward towards the same goal.

Mission

Bridging today and the future we want.

Values

Our philosophy and what shapes us.

1. Out of the box Challenge

Don't be afraid to think out of the box. Be an innovator that challenges yourself. Push the limits.

2. Not Trade off, but Trade on

Even if you think you must choose one or the other, take both. It is easy to find reasons to give up, but that is not our way.

Vision

Sustainable and circular innovations for centuries, building on the past to create the future.

3. Be the Owner

Take responsibility and ask yourself what you could have done better. Don't be indifferent or point fingers to blame someone else

4. Backcasting for Commitment

Start with "why" and set "by when". Just shouting out what you want to do with no action is only self-satisfaction.

5. Gratitude Ties Us

To be the bridge to the future, bonds with our partners are essential. Listen to the person in front of you and build trust with gratitude and humbleness.

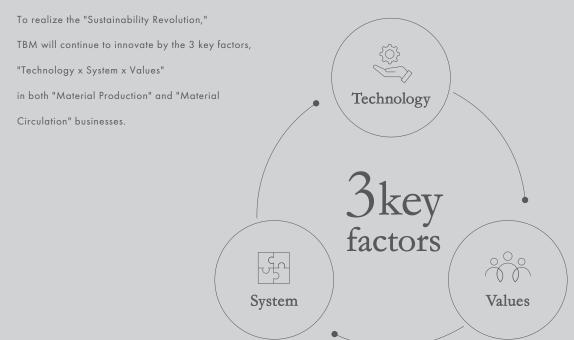
Material & Circular

Regardless of the country or region,

"Technology" is necessary to solve environmental problems.

It is also essential to restructure "systems" and "values"

without being bound by common practice.







LIMEX is a new material with over 50% inorganic materials. Using limestone as the main raw material, LIMEX can form plastic and paper alternative products. As an alternative to plastic, it can reduce the use of petroleum-based plastics and greenhouse gas emissions. As an alternative to paper, it does not require wood pulp and can significantly reduce water consumption during production.

- 1 Stable price due to abundant resource of limestone
- 2 Reduce greenhouse gas emissions throughout the product life cycle
- 3 Patent registered in over 40 countries

· MaaR

MaaR is a service that creates a material recycling platform. The platform is built using in-house technology, know-how, and our rich network, to promote open innovation in the field of material recycling.

ZAIMA

ZAIMA is an e-commerce that delivers environmentally friendly products. Products made with LIMEX and other sustainable products are carefully selected from brands across the globe.



CirculeX is a recycled material made from used plastics and LIMEX. To meet the growing global demand for recycled materials and plastic alternatives, we are developing recycled materials and products that can be used in various industries.

- 1 Reduce greenhouse gas emissions by reducing virgin plastic usage
- 2 Promote circular economy with mechanical recycling
- 3 Design recycled compounds with the same level of quality as virgin materials



ScopeX is a cloud service that measures and visualizes companies' greenhouse gas emissions throughout a series of business activities. It also enables companies to prioritize the high-emission sector with its solution for decarbonization.

Recycling Plant Business

TBM operates mechanical recycling plant that automatically sorts and recycles LIMEX and plastic wastes, using the latest technologies. We are planning to expand the recycling model from Japan to the world.







essage sustainability revolution tbm compass material&circular **global expansion**

Global Expansion

We are accelerating our global expansion through strong partnerships with local governments and companies.

Member of World Economic Forum Unicorn Community

US \$123 million
Capital alliance with SK Group

Obtained Scientific Based Target (SBT) certification

Introduced at international conference COP, G7, G20

Signed an LIMEX business agreement with National Development Agency of Mongolia

Signed The Climate Pledge established by Amazon

LIMEX is patented by over 40 countries

Signed an LIMEX buisness agreement with Henan Province, China

Established TBM VN Co., Ltd in Hanoi, Vietnam

Registered as
UNIDO's Sustainable Technology
Presentation Platform "STePP"

Established
SK TBMGEOSTONE Co., Ltd
(Joint Venture with SKC)

Rated as "B" rank in the 2021 CDP "Climate Change" and "Water Security"

Awards

2022 2022 Logistics Grand Prize Special Award

2022 Intellectual Property Merit Award, Minister of Economy, Trade and Industry Award

 \mbox{CSA} \mbox{Award} – Recommended companies for the 20s that creates 'next-generation human resources.

2021 PRIDE Index Silver Certification

2020 "Good Design Best 100" award with Bio LIMEX Bag

2019 EY Entrepreneur of the Year 2019 Japan Exceptional Growth category Nippon New Business Creation Awards, Global Division, Grand Prize

2018 The 18th Green Sustainable Chemistry Award for Venture Business

2018 1st Japan Open Innovation Awards, Minister of Economy, Trade and Industry
Award

red dot award product design 2018

2017 COOLJAPAN AWARD 2017

7th U.S.-Japan Innovation Awards Innovation Showcase

Asia-PACIFIC STEVIE AWARDS

Gold Award in the "Asia-PACIFIC STEVIE AWARDS New Products & Product Management, Corporate/Organization Category"

2016 Plug and Play 2016 Companies with the Most Social Impact on the World - Social Impact Awards

Japan Venture Awards 2016 Great East Japan Earthquake Reconstruction Award



Tokvo Headquarter

15F Toho Hibiya Building, 1-2-2, Yurakucho, Chiyoda, Tokyo 100-0006

Shiroishi Factory

Otakasawa-misawamaewa 55, Shiroishi, Miyagi 989-0213



Tagajo Factory 117-13 Yawata, Tagajo, Miyagi, 985-0874



Yokosuka Factory 58-9 Shinmeicho, Yokosuka, Kanagawa 239-0832



Technology Center 1F (Lab) / 2F (Front desk), J pro Machiya building. 1-38-16 Machiya, Arakawa-ku, Tokyo 116-0001

Kanagawa Office 3F Yokohama Daiichi Yuraku Building, 3-35 Onoemachi, Naka-ku, Yokohama, G Innovation Hub YOKOHAMA, 231-0015

West Japan Office

20F Shin-Osaka Prime Tower, 6-1-1, Nishinakajima, Yodogawa, Osaka 532-0011

Subsidiary

Bioworks Corporation

Keihanna Plaza Labo Bldg. 7F, 1-7, Hikaridai, Seika-cho, Souraku-gun, Kyoto, Japan 619-0237

Overseas Office

TBM VN Co., Ltd

4F, NO3-T7 Building, Ngoai Giao Doan Area, Xuan Tao Ward, Bac Tu Liem District, Ha Noi, Viet Nam

SK TBMGEOSTONE Co., Ltd Joint Venture with SKC 27, Godeung 1-gil, Iwol-myeon, Jincheon-gun, Chungcheongbuk-do, Korea

United States of America Times Bridge Management Global, Inc. 8605 Santa Monica Blvd 80071, West Hollywood, CA, 90069-4109

Corporate History

2011 Established TBM Co., Ltd

2014 Registered the basic patent for LIMEX 2015 1st plant started operation in Shiroishi

2016 Launched LIMEX as a paper alternative

2018 Participated in COP24 as a member of the Japanese government delegation

Launched LIMEX as a plastic alternative 2019 Exhibited at the G20 Innovation Exhibition Signed a basic agreement with Mongolia

2019 Signed a basic agreement with Henan Province,

2020 Launched CirculeX - recycled plastic material

Launched ZAIMA – an E-commerce site that uses and handles sustainable products

2021 2nd plant started operation in Tagajo

US\$ 123M capital alliance with SK Group Established TBM VN Co., Ltd. in Hanoi, Vietnam 2022 Launched MaaR – Material Recycling Services

Obtained Scientific Based Target (SBT) certification Signed The Climate Pledge established by Amazon Rated as "B" rank in the 2021 CDP Corporate Ratings Launched ScopeX - Greenhouse Gas Visualization

1 st recycling plant started operation in Yokosuka

Management Team

External Director

Dr. Yuichiro Sumi Founder and CEO Nobuyoshi Yamasaki Director, COO Koji Sakamoto Kenji Fukahori Director Director Takashi Kobayashi External Director Tadato Kataji External Director Minoru Sugimori External Director Mitsunobu Koshiba External Director Eiko Nakazawa

Former Managing Director of Nippon Paper Industries Co., Ltd

Former President of YJ America, Inc. Registered Lawyer Former Kyocera Corp. Former Nomura Securities Co., Ltd. President of Ishizue Corp.

Director of Japan Ethical Promotion Council Honorary Chairman of JSR Corporation Representative Director of Degrest Inc. Vice President of SK SUPEX Council

Full-time Corporate Auditor

Part-time Corporate Auditor

Part-time Corporate Auditor

Corporate Officer, CSO Corporate Officer, CMO Corporate Officer Corporate Officer

Koichi Kato

Masaru Mizuno Daiki Takada

Taichi Yamaguchi Takavuki Sasaki Seigo Nakashima

Momo Nakatani

Former Special Adviser to the Prime Ministe

Former Vice President of Marubeni Co., Ltd Former Deloitte Touche

Tohmatsu LLC Former Fuji Xerox Co., Ltd. Former Dentsu Inc

Former SMBC Nikko Securities Former UBS Securities Japan

TBM FAN ACTION

Yoo Ji Han

of supporters for TBM's challenge to realize a "Sustainability Revolution." ~

https://fan.tb-m.com/





TBM Co., Ltd. Address: 15F Toho Hibiya Building, 1-2-2, Yurakucho, Chiyoda, Tokyo 100-0006

Date of Establishment: August 2011

Capital Stock Approx. \$200 million (Including legal capital surplus)

Corporate Website: https://tb-m.com



